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Forty-eighth session

9 June-3 July 2008

Agenda item 8

**Adoption of the report of the Committee on its
forty-eighth session**

Draft report

Rapporteur: Ms. Stefania Rosini (Italy)

Addendum

Coordination questions: report of the United Nations System Chief Executives Board for Coordination

(Item 4 (a))

Annual overview report of the United Nations System Chief Executives Board for Coordination for 2007/08

1. At its 5th meeting, on 11 June 2008, the Committee for Programme and Coordination considered the annual overview report of the United Nations System Chief Executives Board for Coordination (CEB) for 2007/08 (E/2008/58).
2. The Director of the CEB secretariat introduced the report and responded to queries raised during the Committee's consideration of the report.

Discussion

3. Delegations expressed their appreciation for the annual overview report of CEB for 2007/08 as well as for the role of CEB in enhancing coordination and effectiveness in the United Nations system. They welcomed the integration of the United Nations Development Group into the CEB framework as an important step in continuing efforts to strengthen the Board and the coordination of the United Nations system as a whole.
4. Delegations welcomed the Board's work on climate change, the global food crisis and the development of Africa, emphasizing that those were priority issues where CEB had an essential coordinating role to play. The view was expressed that



the global food crisis put at risk the achievement of the Millennium Development Goals, in particular in Africa. Several delegations expressed appreciation for the Board's coordination efforts with regard to the issues of peacebuilding, disaster risk reduction and people with disabilities.

5. Several delegations highlighted the Board's work in elaborating a plan of action for harmonizing business practices, in particular the human resources aspects of the plan. A number of delegations noted its enhanced role in that regard and expressed caution that that should not pre-empt Member States' consideration of business practices as part of ongoing discussions of system-wide coherence in the General Assembly.

6. Several delegations emphasized that the Fifth Committee of the General Assembly was considering the issue of sustainable procurement as part of its consideration of procurement reform and that CEB should await the outcome of those discussions before proceeding with its own initiatives in that regard.

7. A number of delegations highlighted the importance of the year-long United Nations system-wide human rights advocacy campaign to commemorate the sixtieth anniversary of the Universal Declaration of Human Rights and encouraged CEB members to participate in that project.

8. Several delegations sought clarification from the Director of the CEB secretariat on specific issues addressed in the report regarding CEB collaboration with the Peacebuilding Commission; the effectiveness of the employment toolkit; the provision of support to the "delivering as one" pilot projects; the social, economic and cultural factors affecting the security and safety of United Nations staff as well as CEB coordination with the Independent Panel on Safety and Security of United Nations Personnel and Premises; the activities of the recently established legal network; the initiatives to improve cooperation with the Joint Inspection Unit; and the status of the independent evaluation of the eight "delivering as one" pilot projects that CEB had directed the United Nations Evaluation Group to conduct.

9. Some delegations highlighted the fact that the report had omitted the issue of gender mainstreaming, which had been covered in the two previous CEB annual overview reports. The view was also expressed that future annual overview reports should provide additional information on the impact and results of CEB decisions, as well as obstacles to coordination that had been encountered.

10. In response to the questions from delegations, the Director of the CEB secretariat pointed out that the format of the report prevented extensive consideration of many important issues. The absence of reflection on a particular subject did not mean that there had not been any activity on that issue. Active coordinated work was under way by organizations of the system with regard to gender. As to the peacebuilding agenda, he noted that work had been launched to determine how best the United Nations system could align itself behind the efforts of the Peacebuilding Commission. He stressed that effective interaction between CEB and the Economic and Social Council was essential, and the collaborative effort on the employment toolkit was a good example in that regard. United Nations organizations were currently undertaking self-assessments with respect to the implementation of the toolkit. On the issue of security and safety, the United Nations was facing a changing environment, as shown by the tragic events in Algeria.

11. The Director of the CEB secretariat clarified that the work of the procurement network of the High-level Committee on Management remained exploratory and would not preclude any outcome of the Fifth Committee's considerations of sustainable procurement. The work of the legal network was, similarly, at an early stage and centred on the exchange of best practices. It was emphasized that efforts were being made to increase the transparency of the work of CEB and that plans were under way to develop a system to record financial flows and statistics, to monitor decisions and to make the website more user-friendly. On the issue of harmonization of business practices, the Director stated that such initiatives stemmed from General Assembly resolution 32/197 on the restructuring of the economic and social sectors of the United Nations system. The United Nations system remained committed to the 2010 target for the adoption of the International Public Sector Accounting Standards, but the achievement of that goal was dependent on the progress towards harmonization of enterprise resource planning systems. CEB had further directed the United Nations Evaluation Group to conduct an independent evaluation of the eight "delivering as one" pilot projects, the first stage of which was expected to be completed shortly.

12. Delegations expressed satisfaction with the actions taken by CEB in response to the Committee's recommendation at its forty-seventh session for closer cooperation between the Board and the International Civil Service Commission (ICSC). In response, the Director of the CEB secretariat stressed the positive relationship established with the Joint Inspection Unit and highlighted the fact that relations with the Joint Inspection Unit were improving and that the Chairman of the Joint Inspection Unit would be invited to participate in the High-level Committee on Management and the High-level Committee on Programme.

Conclusions and recommendations

13. The Committee took note of the annual overview report of the United Nations System Chief Executives Board for Coordination for 2007/08 (E/2008/58).

14. The Committee stressed that the Chief Executives Board had a mandate for coordination of the senior management of the United Nations system. In that regard, the Committee recommended that the General Assembly request the Secretary-General, in his capacity as Chairman of CEB, to ensure that when coordinating different issues, including management issues, relevant General Assembly resolutions be fully taken into account.

15. The Committee recommended that the General Assembly request the Secretary-General, in his capacity as Chairman of CEB, to ensure that the annual overview report of CEB include information on measures taken by the Board to improve its transparency and accountability.

16. The Committee took note of the information provided about the reform of CEB, the plan of action for harmonization and reform of business practices, the security management system and the idea of a climate-neutral United Nations. In that context, the Committee recommended to the General Assembly that it request the Secretary-General to provide detailed information on those issues during the main part of its sixty-third session.

17. The Committee recommended that the General Assembly request the Secretary-General, in his capacity as Chairman of CEB, to provide in his future annual overview report specific information on the main difficulties encountered in the implementation of the coordination activities in different sectors as well as on the relevant solutions adopted and the impact of CEB activities on the United Nations system.
18. The Committee noted the endorsement by CEB of the recommendation for an evaluation of the eight pilot projects carried out at the country level under the One United Nations initiative. In that context, the Committee stressed the importance of an independent, objective and impartial evaluation process of One United Nations pilot projects. It pointed out that any criteria and methodology to assess the impact of the United Nations pilot projects should first be considered and approved by Member States.
19. The Committee, reiterating the conclusion contained in paragraph 114 of the report of its forty-seventh session (A/62/16), stressed that the provision of United Nations support to "delivering as one" pilot projects should not prejudice the outcome of the intergovernmental deliberations on the recommendations of the High-level Panel on System-wide Coherence by the General Assembly.
20. The Committee recommended that the General Assembly request CEB to continue to monitor the effective collaboration of system-wide efforts against hunger and poverty.
21. The Committee recommended that the General Assembly welcome the progress achieved by CEB in coordinating activities in the United Nations system and request the Secretary-General to enhance coordinated efforts, in particular on emerging global food crises, especially in the light of the threat it was posing to advances made towards the achievement of the Millennium Development Goal of eradicating extreme poverty and hunger.
22. The Committee recommended that the General Assembly request CEB to present in its annual reports the progress being achieved regarding the main difficulties encountered by the organizations of the system in addressing the issue of malnutrition and hunger.
23. The Committee welcomed the high priority that CEB continued to attach to ensuring the effectiveness and coordination of the United Nations system support for Africa and the New Partnership for Africa's Development (NEPAD) and requested CEB to ensure that support for the New Partnership remained a priority for the United Nations system. It encouraged CEB member organizations to further align their priorities with those of NEPAD and to scale up their efforts to support it.
24. The Committee recommended that the General Assembly reaffirm its resolution 62/269 in which the Assembly recalled that it had not considered for approval the concept of environmentally friendly and sustainable procurement for the United Nations Secretariat, and requested the Secretary-General to prepare a comprehensive report on the content of and criteria for such a concept, including detailed information on its possible impact on the diversification of the origin of vendors and on international competition,

including for developing countries and countries with economies in transition, for the consideration of the Assembly at its sixty-fourth session.

25. The Committee welcomed the information provided on the cooperation between CEB, ICSC and the Joint Inspection Unit, and encouraged CEB to strengthen that cooperation through more frequent participation of the Joint Inspection Unit and ICSC in the High-level Committee on Management and the High-level Committee on Programme.



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Addendum

Coordination questions: New Partnership for Africa's Development

(Item 4 (b))

United Nations system support for the New Partnership for Africa's Development

1. At its 5th and 6th meetings, on 11 June 2008, the Committee for Programme and Coordination considered the report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (NEPAD) (E/AC.51/2008/5).
2. The Director of the Office of the Special Adviser on Africa introduced the report of the Secretary-General and responded to the questions raised during the Committee's consideration of the report.

Discussion

3. Much appreciation was expressed for the informative and comprehensive nature of the report. Strong statements of support were made for the New Partnership for Africa's Development in particular and Africa's development in general. There was acknowledgement of the impressive work carried out by the agencies and organizations of the United Nations system in support of NEPAD, as well as the increased level of cooperation among the various entities. Also, several delegates underlined the need to further strengthen inter-agency cooperation and



coordination, to ensure effective use of resources, and to improve communication among the organizations.

4. It was emphasized that the support of the United Nations system for NEPAD must yield results-based action. In that regard, it was reiterated that more emphasis should be placed on evaluating the impact of the various activities of the United Nations system in support of NEPAD.

5. It was noted that NEPAD and the African Peer Review Mechanism reflected priorities of Africa. In that connection, the need to further align the activities of the United Nations system entities with NEPAD/African Union Commission priorities was emphasized. Several delegates acknowledged the importance of Africa's ownership and leadership, combined with international partnerships, as a key to progress in the implementation of NEPAD.

6. Several delegates expressed concern that Africa was not on track to meet the Millennium Development Goals by 2015. While acknowledging encouraging progress in a number of areas, delegates drew attention to significant challenges that remained in many African countries, among them the need for more capacity-building and greater resource mobilization. Success stories across the continent needed to be scaled up. The need to support regional integration in Africa and build the capacity of the regional economic communities was highlighted. Concern was also expressed about the slow progress in the Doha Round of trade negotiations.

7. A number of speakers emphasized the need to address new and emerging challenges facing Africa, such as the food crisis, the energy crisis and climate change. In particular, the food crisis was highlighted as a challenge that could hamper development efforts in all areas. It was suggested that the United Nations system should show increased adaptability and flexibility in its support for Africa, taking into account global developments and General Assembly resolutions.

8. Several delegates emphasized the link between peace and development. In that regard, the efforts of the African Union to enhance peace and security in the continent were commended.

9. Speakers expressed their expectations that the High-level Meeting on Africa's Development Needs planned for 22 September 2008 together with the High-level Event on the Millennium Development Goals planned for 25 September 2008 would identify the way forward towards better addressing the challenges facing Africa.

10. Answering a question regarding the link between NEPAD and the proposals of the MDG Africa Steering Group on food security, the Director of the Office of the Special Adviser on Africa elaborated on the main pillars of the Comprehensive Africa Agriculture Development Programme.

11. Responding to a question regarding the report's recommendation on common funding for new programmes, the Director noted that modalities for common funding of new joint activities would be negotiated by the organizations and departments themselves.

Conclusions and recommendations

12. **The Committee welcomed the annual report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development.**

13. The Committee urged the United Nations system and relevant regional organizations, in collaboration with the joint African Union/NEPAD Secretariat, to continue to fully support action programmes designed to sustain the implementation of the priorities identified by the leadership of the continent.

14. The Committee requested the United Nations system to continue to provide assistance to the African Union, the NEPAD Secretariat and to African countries in developing projects and programmes within the scope of the priorities of NEPAD and to place greater emphasis on dissemination of its activities in support of NEPAD and monitoring and evaluation of their effectiveness.

15. The Committee recognized the support provided by the United Nations system for NEPAD, covering nine thematic clusters corresponding broadly to the priorities of NEPAD, which included activities such as providing technical assistance for institutional development, capacity-building and project development, mobilization of resources and advocacy.

16. The Committee acknowledged the important role played by the African Union Commission, the regional economic communities and the NEPAD Secretariat in implementing NEPAD objectives and in that regard called for greater United Nations inter-agency collaboration to ensure that NEPAD was mainstreamed in all the normative and operational activities of the United Nations system so as to strengthen the Secretariats of both the African Union Commission and NEPAD through institutional and technical capacity-building.

17. The Committee urged the United Nations system to develop an integrated framework for supporting the African Union Commission. It recognized that peace and development were interlinked and urged the United Nations system to enhance the support that it provided to the African Union Commission in the areas of economic and social development, including regional integration, as well as peace and security, in a balanced and equitable manner. In that regard, existing mechanisms for consultation between the United Nations system and the African Union Commission should be further strengthened so as to enhance and broaden the support provided to the Commission.

18. The Committee recognized the multidisciplinary nature of the development challenges facing Africa, and called upon entities of the United Nations system to further harmonize their policies and support so that their collective and concerted actions could create synergies across thematic clusters.

19. The Committee stressed that improved cross-sectoral collaboration could help in mainstreaming economic, financial and social development issues within the context of cross-cutting ones.

20. The Committee underlined the importance of the initiatives of Africa's development partners in recent years and emphasized in that regard the need for United Nations system coordination with such initiatives in support of NEPAD.

21. The Committee stressed that the merger of the Office of the Special Adviser on Africa and the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States should not undermine the United Nations system's focus on and support for NEPAD programmes.



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Addendum

Proposed strategic framework for the period 2010-2011

(Item 3 (b))

Part one

Plan outline

1. At its 7th meeting, on 16 June 2008, the Committee for Programme and Coordination considered Part one, plan outline, of the proposed strategic framework for the period 2010-2011 (A/63/6 (Part one)).
2. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. General appreciation was expressed for presenting a document that adhered to General Assembly resolutions 58/269, 59/275, 61/235 and 62/224.
4. It was recalled that the General Assembly in its resolution 58/269 had affirmed that the strategic framework, consisting of part one; a plan outline, and part two; a biennial programme plan, should constitute the principal policy directive of the Organization and should serve as the basis for programme planning, budgeting, monitoring and evaluation. Views were expressed that part one would reflect the longer-term objectives of the Organization while part two would cover a two-year period.
5. Views were expressed emphasizing the importance of the strategic framework, as it steered the direction of the Organization and represented the basis for



programme planning and budgeting. The view was also expressed that the strategic framework must contribute to strengthening the United Nations at all levels and make the United Nations more effective and efficient. It was noted that the plan outline should reflect efforts made to implement the Millennium Development Goals and the outcomes of relevant major international conferences and summits. Support was expressed for maintaining the eight priorities identified since 1998 as priority areas for the period 2010-2011.

6. The clear explanation contained in section II, "Longer-term objectives of the Organization", was welcomed. The need to further prioritize through the elaboration of core issues was emphasised in order to prevent the Organization from becoming strained and overburdened. It was also observed that for some of the elements addressed in section II legislative mandates did not exist, while there were mandated priorities, including development, to which limited consideration had been given as part of the priority areas of the Organization. Concern was expressed at the lack of reference to the strengthening of the development pillar as a priority item for the Organization.

7. Views were expressed in favour of the creation of a more robust and modern Organization, through full accountability to Member States and within the Secretariat. The approach of strengthening the Organization through the establishment of an accountability framework was welcomed. Appreciation was expressed for the use of results-based budgeting as a tool to achieve accountability and, in that regard, the importance of monitoring and evaluation was pointed out.

8. Support was expressed for the strengthening of peacekeeping operations, preventing diplomacy and the settlement of international disputes or conflicts through negotiation.

9. Concern was expressed on the current global food crisis and its effects on meeting the Millennium Development Goals. In particular, it was pointed out that, in the previous few months, global food prices had spiralled out of control, largely affecting African countries. Views were expressed that the Organization needed to take concrete measures to combat the global food crisis and ensure continued progress in development.

10. Concern was raised over the reference to humanitarian reform in paragraph 18, as it was pointed out that no discussions had taken place on reform, but rather discussions were ongoing on strengthening and improving the Organization. Clarification was sought as to what was meant by "humanitarian reform". Concern was also expressed that the cluster approach had been included, although it was an issue still under discussion among Member States.

11. A view was expressed on the greater involvement of the Committee for Programme and Coordination on issues of systemwide coherence, which would facilitate the direction the Organization would take. Views were also expressed that enhanced coordination in the overall United Nations system would help to better identify objectives and to plan activities. In that regard, it was imperative that the Committee shape clearly defined priorities, so that it could influence the programme of work of the Organization.

Conclusions and recommendations

12. The Committee noted the changes in the format and narrative of the proposed strategic framework for the period 2010-2011.
13. The Committee reiterated the importance of the longer-term objectives of the Organization, aimed at ensuring the full achievement of its goals. In that regard, the Committee also stressed the need for coordinated effort by the Secretariat in order to better formulate suitable expected accomplishments in such a way that, at the stage of budget preparation, all activities and outputs mandated by Member States were effectively and efficiently included.
14. While recognizing the improvement in logframe, the Committee recommended that the General Assembly continue to encourage programme managers to further improve the qualitative aspects of indicators of achievements to enable better evaluation of results, bearing in mind the importance of defining the indicators in a way which ensured their clear measurability.
15. The Committee recommended that the General Assembly encourage programme managers, while preparing the programme plan, to take fully into account the obstacles, challenges, lessons learned and unmet goals encountered in the previous biennium, as reflected in the programme performance report.
16. The Committee recommended that the General Assembly approve the priorities for the period 2010-2011 contained in paragraph 45 of the plan outline.
17. The Committee recommended that programme managers be requested to ensure that all legislative mandates were accurately translated into programmes and subprogrammes, taking into account regulation 4.2 and rule 104.7 (e) of the Regulations and Rules Governing Programme Planning and the relevant provisions of General Assembly resolutions on results-based budgeting.
18. The Committee recommended that the General Assembly request the Secretary-General to present future plan outlines (part one) of proposed frameworks taking fully into account the guidelines provided in General Assembly resolutions 59/275, 61/235 and 62/224, as well as subsequent relevant resolutions, so as to ensure that they more accurately captured the longer-term objectives of the Organization, based on all mandates that had been approved by the Member States.
19. The Committee recommended that the General Assembly review further the plan outline (part one) of the proposed framework for the period 2010-2011 so that it more accurately reflected the longer-term objectives of the Organization, based on all mandates that had been approved by the Member States.
20. The Committee, reiterating its recommendation contained in paragraph 114 of its report on its forty-seventh session, stressed that the provision of United Nations support to delivering "one United Nations" pilot projects should not prejudice the outcome of the intergovernmental deliberations on the recommendations of the High-Level Panel on System-wide Coherence in the General Assembly.



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Addendum

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(Item 3 (b))

Programme 2

Political affairs

1. At its 8th meeting, on 16 June 2008, the Committee for Programme and Coordination considered programme 2, Political affairs, of the proposed biennial programme plan (A/63/6 (Prog. 2)).
2. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. Appreciation and support were expressed for the programme.
4. Clarification was sought about the formulation of certain aspects of the overall orientation of the programme; about some expected accomplishments and indicators of achievement under subprogrammes 1 and 5; about the availability of the online *Repertoire of the Practice of the Security Council* in other languages; and about obstacles in implementing subprogramme 4.
5. Views were expressed that some of the objectives, expected accomplishments and indicators of achievement needed further improvement and refinement.
6. Reference was made to the recommendations of the Office of Internal Oversight Services contained in its report on the in-depth evaluation of political affairs: electoral assistance (E/AC.51/2007/2/Add.1) regarding the creation of an



electronic roster of experts under subprogramme 2. Clarification was sought regarding the measures taken to address the gender and geographical representation of the experts on the roster.

7. A view was expressed that subprogrammes 4, 5 and 8 could not be supported. A view was also expressed that actual achievements in target countries should be included in the biennial programme plan for subprogramme 7.

Conclusions and recommendations

8. The Committee stressed the importance of the Department of Political Affairs working in an integrated and coordinated way with all relevant departments.

9. The Committee recommended that the General Assembly approve the programme narrative of programme 2, Political affairs, of the proposed biennial programme plan, subject to the following modifications:

Overall orientation

Paragraph 2.4

In the first sentence, replace the words "the international community for preventive diplomacy" with "Member States for conflict prevention" and delete "to prevent disputes from escalating into conflicts".

Subprogramme 1

Prevention, control and resolution of conflicts

Expected accomplishments of the Secretariat

Merge expected accomplishments (a) and (b) to read: "(a) Improved capacity and capability of Member States to identify, prevent and address conflict situations".

Redesignate expected accomplishment (c) to (b) and replace the words "peace process" with "peace processes".

Indicators of achievement

Redesignate indicator of achievement (a) to (a) (i).

Redesignate indicator of achievement (b) to (a) (ii) and, at the end of the indicator, insert the words "where the United Nations was asked to assist".

Redesignate indicators of achievement (c) (i) and (c) (ii) to (b) (i) and (b) (ii).

Strategy

Paragraph 2.9

Under (a), delete the words "new and potential".

Under (i), replace the words "preventative diplomacy" with "crisis prevention" and, after the word "security", add "military,".

Subprogramme 6
Office of the United Nations Special Coordinator for the
Middle East Peace Process

Indicators of achievement

At the end of indicator (a), add the words "with the support of the United Nations".

Subprogramme 7
Peacebuilding Support Office

Expected accomplishments of the Secretariat

Add a new expected accomplishment (c) to read "Interventions of direct and immediate impact as well as emergency disbursements made".

Redesignate the existing expected accomplishment (c) to (d).

Indicators of achievement

Add a new indicator (a) (iii) to read: "Number of background reports for the field visits provided on a timely basis by the Peacebuilding Support Office".

Add a new indicator of achievement (b) (iii) to read: "Activities of the Peacebuilding Fund are in line with the priorities identified by the Peacebuilding Commission".

Add a new indicator of achievement (c) to read: "Interventions of direct and immediate impact as well as emergency disbursements made on a timely basis, where applicable".

Redesignate the existing indicators of achievement (c) (i) and (c) (ii) to (d) (i) and (d) (ii), respectively.



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Addendum

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(Item 3 (b))

Programme 4

Peacekeeping operations

1. At its 8th meeting, on 16 June 2008, the Committee for Programme and Coordination considered programme 4, Peacekeeping operations, of the proposed biennial programme plan (A/63/6 (Prog. 4)).
2. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. Overall support was expressed for the programme of work of the Department of Peacekeeping Operations and the Department of Field Support. Support was also expressed for the improvement in safety and security of peacekeeping personnel.
4. A concern was raised about the different approaches in training, as reflected in the overall orientation and in subprogramme 4. A question was raised regarding the linkage between development and peace and security, and how that important dimension could be incorporated into the programme of work.
5. The view was expressed that subprogramme 1 should incorporate specific operations.
6. Under subprogramme 2, concern was expressed about the impact of the recent decisions regarding the Office Military Affairs and the fulfilment of the mandates of



the programme. The view was expressed that while the objective was clear, it should be more specific in order to allow proper assessment of the subprogramme. While progress in planning and deployment of military components was noted, the view was expressed that there was a need to formalize timely arrangements with peacekeeping partners.

7. The view was also expressed that subprogramme 3 required specific assessment, as it reflected the consolidation of various subprogrammes which had existed in previous bienniums.

8. It was indicated that some of the expected accomplishments and indicators of achievement needed further refinement to be more concrete.

Conclusions and recommendations

9. The Committee recommended that the General Assembly approve the programme narrative of programme 4, Peacekeeping operations, of the proposed biennial programme plan, subject to the following modifications:

Overall orientation

Paragraph 4.5

After the fourth sentence, insert the following: "Sustainable progress on security, national reconciliation and development needs to occur in parallel, given the interconnected nature of those challenges in countries emerging from conflicts. In that context, the Department of Peacekeeping Operations, the Department of Field Support and other relevant departments will plan and conduct United Nations peacekeeping activities in such a manner as to facilitate post-conflict peacebuilding and long-term prevention of recurrence of armed conflict".

Paragraph 4.6

In the first sentence, delete the word "peace" and replace the words "of the" with "managed by".

In the second sentence, replace the words "peace operations" with "peacekeeping operations as well as special political missions supported by the Department of Field Support" and delete the words "procurement policy".

Paragraph 4.8

At the end of the paragraph, add a new sentence: "The Department of Peacekeeping Operations will implement the recommendations of the Special Committee, as endorsed by the Assembly."

Subprogramme 1
Operations

Indicators of achievement

Replace indicator of achievement (a) with: "Number of recommendations incorporated in the resolutions of the Security Council, the General Assembly and other intergovernmental bodies regarding new and existing peacekeeping operations".

Strategy

Paragraph 4.10

In the second sentence, delete the word "fragile"; after the word "States", replace the word "and" with "in"; and replace the word "countries" with "situations".

In the third sentence, replace the words "peace operations" with "peacekeeping operations and special political missions supported by the Department of Field Support".

In the sixth sentence, delete the words "and security".

Subprogramme 3
Rule of law and security institutions

Strategy

Paragraph 4.14

In the last sentence, after the words "United Nations and", add "relevant"; after the word "actors", delete the rest of the sentence.

Subprogramme 4
Policy, evaluation and training

Indicators of achievement

At the beginning of indicator of achievement (a), insert the word "Timely".

Subprogramme 6
Integrated support services

Expected accomplishments of the Secretariat

In expected accomplishment (b), replace the words "peace operations" with "peacekeeping operations and special political missions supported by the Department of Field Support".



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(Item 3(b))

Programme 25

Internal oversight

1. At its 8th meeting, on 16 June 2008, the Committee for Programme and Coordination considered programme 25, Internal oversight, of the proposed biennial programme plan (A/63/6 (Prog.25)).
2. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. It was noted that the proposed biennial programme plan for 2010-2011 varied significantly from the plan for the period 2008-2009. As there was no change in the mandate of the programme, clarification was sought regarding the underlying reasons for the changes, in particular under subprogramme 2, Inspection and evaluation, and subprogramme 3, Investigations. Clarification was also sought as to whether the Office of Internal Oversight Services had consulted the Independent Audit Advisory Committee at the time of drafting the proposal. Concern was expressed regarding the frequent use of the word "independent" throughout the proposals.

4. The view was expressed that there was no clear distinction between the objectives, expected accomplishments and indicators of achievement reflected under



the three subprogrammes. The definition of each subprogramme and the difference between the evaluation of the programme and evaluation of the implementation of the programme was requested. It was also pointed out that in some cases it was necessary to refine indicators of achievement, which were sometimes not linked to the expected accomplishments.

5. Under subprogramme 1, Internal audit, it was noted that, as part of the strategy, the Internal Audit Division would develop appropriate capacities to meet the emerging challenges. Clarification was sought on the type of capacities the Office would develop in order to meet the emerging challenges.

6. With regard to subprogramme 2, Inspection and evaluation, it was noted that while there was no change to the functions under the subprogramme, significant changes had been proposed to the biennial programme plan, including changing the name of the subprogramme from "Monitoring, evaluation and consulting" to "Inspection and evaluation". Further clarification was sought on indicator of achievement (b) (i) as to what was meant by "recommendations of a systemic and organization-wide nature".

7. Under subprogramme 3, Investigations, it was pointed out that the objective, expected accomplishment and indicators of achievement had been changed and reflected more specific terms vis-à-vis the biennial programme plan for the period 2008-2009. In that regard, concerns were raised as to whether the Office would be able to comply with the very specific terms reflected in the proposed plan.

8. It was observed that as part of the strategy under subprogramme 3, the Investigations Division would facilitate an increased synergy among the various divisions of the Office of Internal Oversight Services. Concern was expressed, particularly with regards to investigations owing to the confidentiality associated with the work.

9. It was noted that the functions of the Office of Internal Oversight Services had been increasing in various sectors and in different nature. In that regard, the view was expressed that the issues dealing with sexual exploitation and abuse in peacekeeping operations were delicate tasks to handle, particularly as they related to cases on sexual exploitation in which the image of the Organization was damaged. Questions were raised concerning the validity of using exposure to economic loss to capture the adverse impact of sexual exploitation and abuse.

Conclusions and recommendations

10. The Committee noted that the investigation function of the OIOS represented a useful tool to reduce the Organization's exposure to risk and recommended to the General Assembly in that regard to take into account the need to ensure that the investigation process should be accompanied by adequate guarantees of transparency, accountability and impartiality.

11. The Committee recommended that the General Assembly approve the programme narrative of programme 25, Internal oversight, of the proposed biennial programme plan, subject to the following modifications:

Overall orientation

Paragraph 25.3 (c)

After the words “provide independent reviews of the effectiveness”, delete the words “and efficiency”.

Subprogramme 1

Internal audit

Objective of the Organization

Revise the objective to read:

“To strengthen the Organization’s risk management and internal control processes and to contribute to improve the governance”.

Expected accomplishments of the Secretariat

In expected accomplishment (a), replace the words “independent audits” with the words “internal audits”.

In expected accomplishment (b), replace the words “accountability of” with the words “accountability by”.

Indicators of achievement

Add a new indicator of achievement (a) (i) to read as follows:

“(a) (i) Increased mention of the Internal Audit Division’s reports in the decision-making of Member States”

Replace indicator of achievement (a) (i) with the following:

“Increased percentage of programme managers that express satisfaction with the accuracy and usefulness of the Internal Audit Division’s reports”

Renumber indicator of achievement (a) (ii) as (a) (iii).

Strategy

Paragraph 25.5

In the second sentence, replace the words “develop appropriate capacities to meet emerging challenges” with the words “adapt its organization to meet future challenges”.

Subprogramme 2

Inspection and evaluation

Objective of the Organization

Revise the objective to read:

“To strengthen accountability, relevance, efficiency, effectiveness and impact in the implementation of programmes”.

Expected accomplishments of the Secretariat

Replace expected accomplishment (a) with the following: "Increased ability of Member States and the Secretariat to make decisions based on OIOS inspections and evaluations, including self-evaluation findings which improve relevance, efficiency and effectiveness in the implementation of the programmes and subprogrammes".

Replace expected accomplishment (b) with the following: "Increased ability of Member States and the Secretariat to make decisions, based on OIOS findings and recommendations pertaining to cross-cutting practices within the Secretariat".

Delete expected accomplishment (c).

Indicators of achievement

In indicator of achievement (a) (i), after the word "relevance" insert the words "in the implementation".

In indicator of achievement (b) (i), replace the words "systemic and organization-wide" with the words "thematic and in-depth".

Delete indicator of achievement (b) (ii).

Renumber indicator of achievement (c) (i) as (b) (ii).

Delete indicator of achievement (c) (ii).

Subprogramme 3

Investigations

Objective of the Organization

Revise the objective to read:

"To safeguard through investigations the Organization's interests, assets and resources by limiting exposure to organizational risks."

Expected accomplishments of the Secretariat

Replace expected accomplishment (a) with the following: "Improved investigation recommendations which effectively contribute to reducing the Organization's risk exposure and increasing its efficiency and accountability".

Indicators of achievement

Replace indicator of achievement (a) with the following: "Increased number of investigation recommendations which effectively contribute to reducing the Organization's risk exposure and increasing its efficiency and accountability".

In indicator of achievement (b), after the word "recommendations" insert the words "accepted and".

Replace indicator of achievement (c) with the following: "Increased percentage of programme managers who received basic investigation training and evaluated it positively".

Strategy

Paragraph 25.7

Delete the second sentence.



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Draft report

Rapporteur: Ms. Stefania Rosini (Italy)

Addendum

Proposed strategic framework for the period 2010-2011

(Item 3(b))

Programme 26

Jointly financed activities

1. At its 8th meeting, on 16 June 2008, the Committee for Programme and Coordination considered programme 26, Jointly financed activities, of the proposed biennial programme plan (A/63/6 (Prog.26)).
2. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. Regarding component B, Joint Inspection Unit, of programme 26, clarification was sought as to the relevance of the Committee's analysis of the strategic framework of the Joint Inspection Unit at this time, given the internal reform that the Unit is currently undergoing and that its programme of work would be presented in its annual report. The view was expressed that the objectives in the strategic framework refer only to the Joint Inspection Unit secretariat, while the strategic framework for the Unit itself would be submitted directly to the General Assembly as part of the programme of work for the Unit for 2009.



Conclusions and recommendations

4. The Committee recommended that the General Assembly approve the programme narrative of programme 26, Jointly financed activities, of the proposed biennial programme plan, subject to the following modifications:

A. International Civil Service Commission

Strategy

Paragraph 26.2

In the first sentence, after the words "To accomplish its objectives", insert the words "and bearing in mind the limitations imposed by Member States on their national civil service,".

B. Joint Inspection Unit

Indicators of achievement

In indicator (a) (i), after the word "acceptance", insert the words "and implementation".

In indicator (b) (ii), after the word "acceptance", insert the words "and implementation".

C. United Nations System Chief Executives Board for Coordination

Expected accomplishments of the Secretariat

Add a new expected accomplishment (d) as follows:

"Enhanced coordination within the United Nations system related to the adoption and implementation of the International Public Sector Accounting Standards according to the agreed timetable".

Indicators of achievement

In indicator of achievement (a) (i), after the word "coherent", insert the words "and coordinated".

Renumber indicator of achievement (b) as (b) (i) and add a new indicator of achievement (b) (ii) as follows:

"Number of measures taken and, when needed, the assessed impact on all corresponding instructions and guidelines".

Add a new indicator of achievement (d) as follows:

"Number of meetings held and harmonization measures agreed within the United Nations system on accounting policies and practices for the timely implementation of the International Public Sector Accounting Standards".



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Programme 5

Peaceful uses of outer space

1. At its 9th meeting, on 17 June 2008, the Committee for Programme and Coordination considered programme 5, Peaceful uses of outer space, of the proposed biennial programme plan (A/63/6 (Prog.5)).
2. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. Support was expressed for the programme. The work of the Office for Outer Space Affairs and its benefits, particularly to developing countries, were recognized and commended. The importance of strengthening the capacity of developing countries, in particular in the development of national space law and the use of space science and technology and their applications in areas related to sustainable development, was recognized.
4. Clarification was sought regarding activities planned by the Secretariat related to the submission of information on space objects in a timely and more harmonized manner, as reflected in indicator of achievement (a) (iii).



5. The view was expressed that the use of outer space should be in the interest of all Member States and, in particular, of those with economies in transition. The view was also expressed that it was necessary to enhance the level of transparency as regards activities in outer space, and that furthermore, it was necessary to improve the monitoring of debris in space.
6. Clarification was sought on whether climate change was part of the work of the Office. More information was sought regarding the activities conducted with respect to space law education.
7. Clarification was also sought on the work of the Office relating to food security, climate change and disaster management, and how the information was being shared with developing countries, particularly in Africa.

Conclusions and recommendations

8. The Committee recommended that the issue of climate change, including the application of space-based technology in this area, continue to be on the agenda of the Office for Outer Space Affairs for the biennium 2010-2011 given the impact of climate change on different activities of the United Nations system and the need for a more systematic strategy to focus on it.
9. The Committee also recommended that the General Assembly approve the programme narrative of programme 5, Peaceful uses of outer space, of the proposed biennial programme plan, subject to the following modifications:

Indicators of achievement

In indicator of achievement (d) (i), replace the words "the definition of disaster management planning" with the words "defining disaster management plans".

Strategy

Paragraph 5.5 (a)

Delete the words "the capacity to implement", and after the words "space activities", insert the words "and its implementation".